ANALYST MEETING IRC PERFORMANCE Q4/FY2023

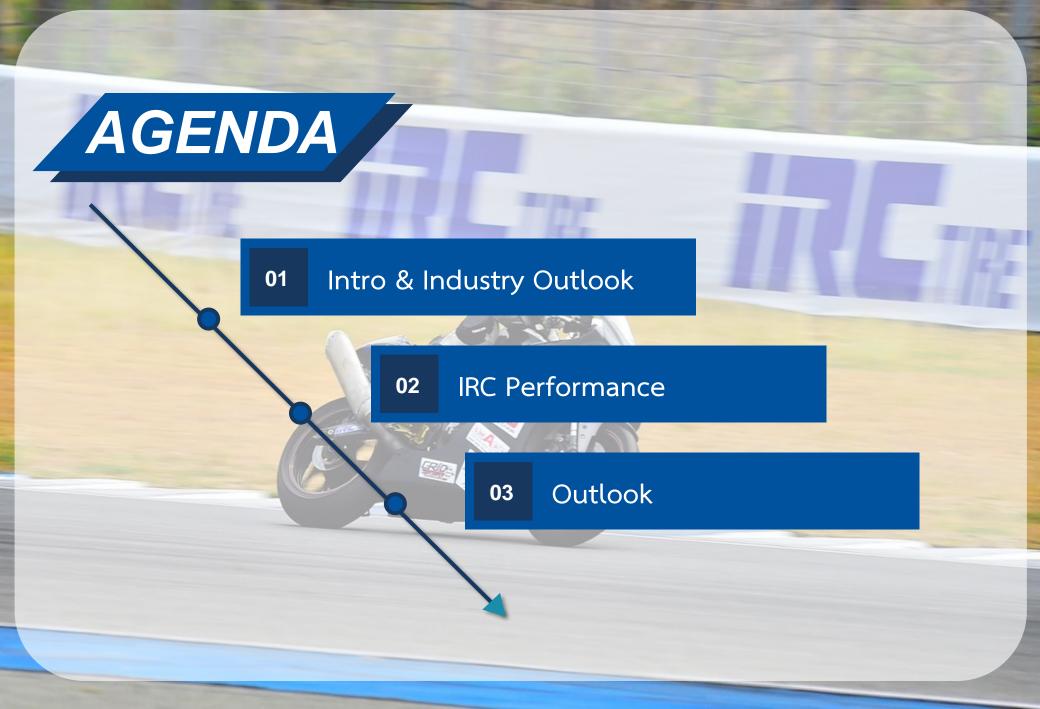
November 27, 2023



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Our Products (Rangsit Plant)



Our Products (Wang Noi Plant)



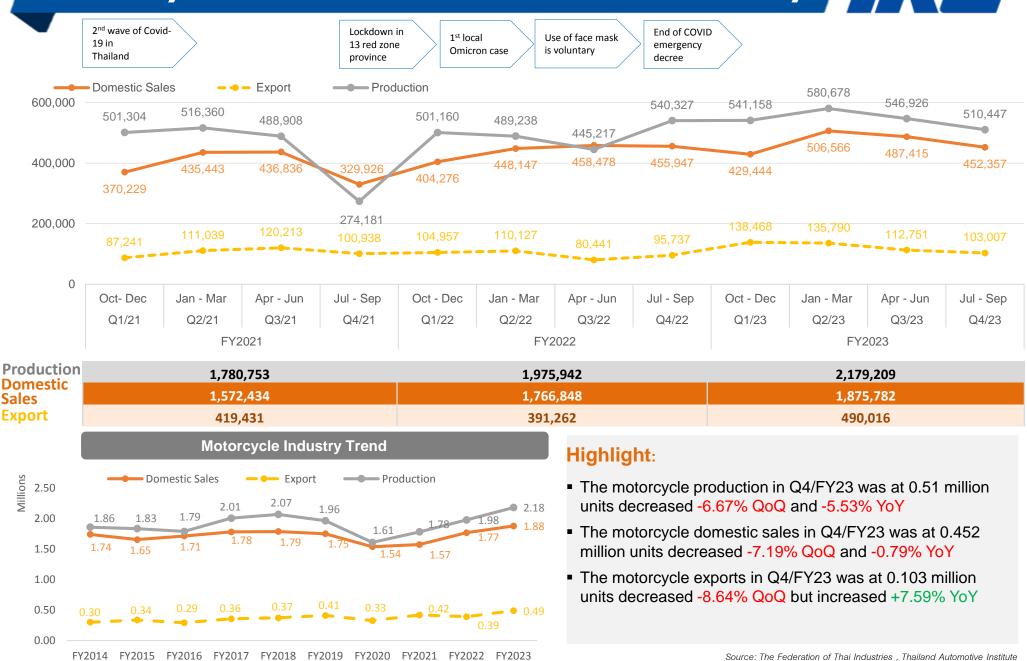




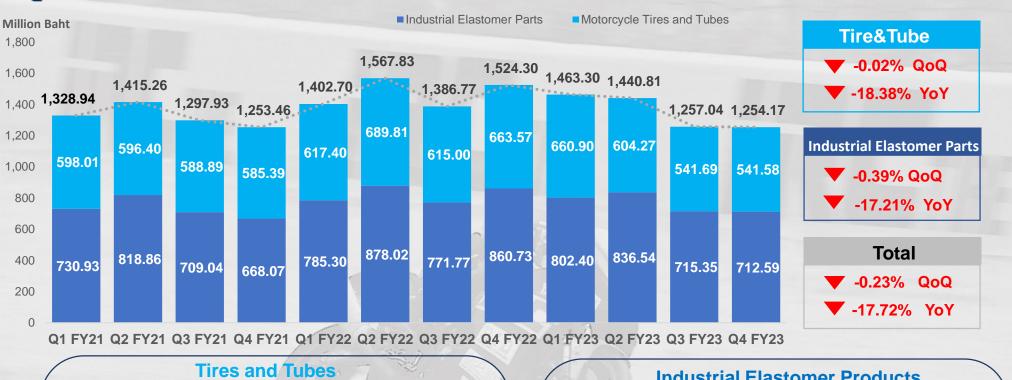
Industry Outlook: Thailand's Automobile Industry



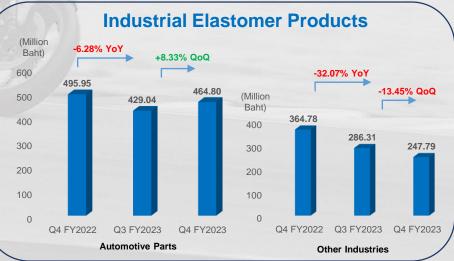
Industry Outlook: Thailand's Automobile Industry



IRCT Sales by business unit







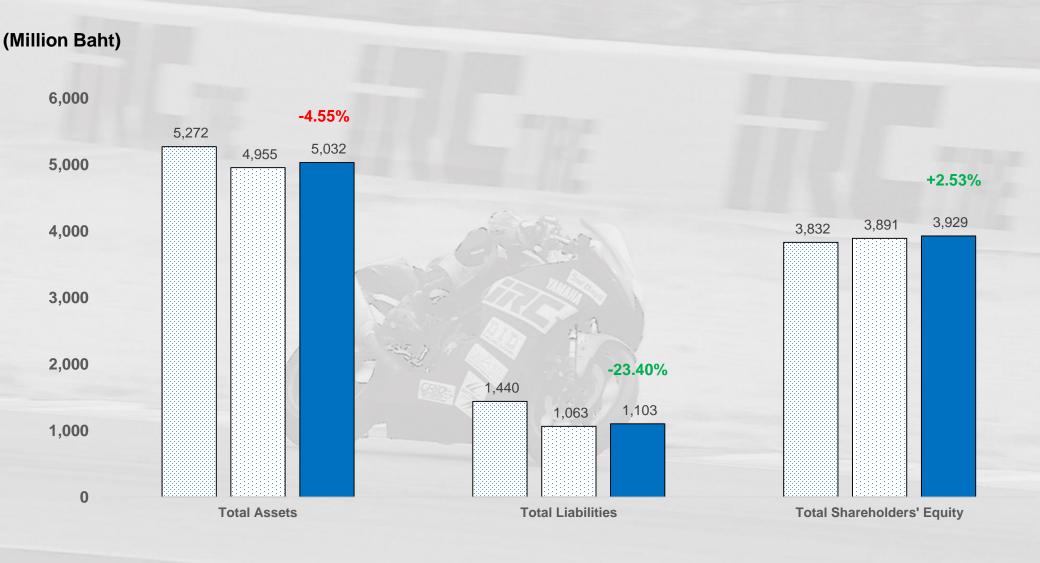
| | | | | Change QoQ | | Change YoY | |
|--|----------|----------|----------|------------|---------|------------|------------------|
| (Million Baht) | Q4FY2022 | Q3FY2023 | Q4FY2023 | Amount | % | Amount | % |
| Total Revenue | 1,541.32 | 1,269.95 | 1,272.52 | 2.57 | 0.20% | -268.80 | -17.44% |
| Total COGS | 1,420.16 | 1,145.21 | 1,122.66 | -22.55 | -1.97% | -297.50 | - 20. 95% |
| % to total revenue | 92.14% | 90.18% | 88.22% | | | | |
| Total S&A | 87.57 | 93.61 | 93.07 | -0.54 | - 0.58% | 5.50 | 6.28% |
| % to total revenue | 5.68% | 7.37% | 7.31% | | | | |
| Financial Costs and Income Tax Expenses | 0.92 | 1.4 | 3.38 | 1.98 | 141.71% | 2.46 | 267.83% |
| % to total revenue | 0.06% | 0.11% | 0.27% | | | | |
| Net Profit | 32.06 | 29.73 | 53.41 | 23.68 | 79.64% | 21.35 | 66.58% |
| % to total revenue | 2.08% | 2.34% | 4.20% | | | | |



| | | | Change | | |
|--|----------|----------|---------|---------|--|
| (Million Baht) | FY2022 | FY2023 | Amount | % | |
| Total Revenue | 5,951.10 | 5,476.96 | -474.14 | -7.97% | |
| Total COGS | 5,442.20 | 4,926.64 | -515.56 | -9.47% | |
| % to total revenue | 91.45% | 89.95% | | | |
| Total S&A | 385.9 | 380.18 | -5.72 | -1.48% | |
| % to total revenue | 6.48% | 6.94% | | | |
| Financial Costs and Income Tax Expenses | 12.44 | 10.37 | -2.07 | -16.64% | |
| % to total revenue | 0.21% | 0.19% | | | |
| Net Profit | 109.94 | 159.77 | 49.83 | 45.32% | |
| % to total revenue | 1.85% | 2.92% | | | |

Balance Sheet (Consolidated)





□ 30-Sep-2022 □ 3

□ 30-Jun-2023

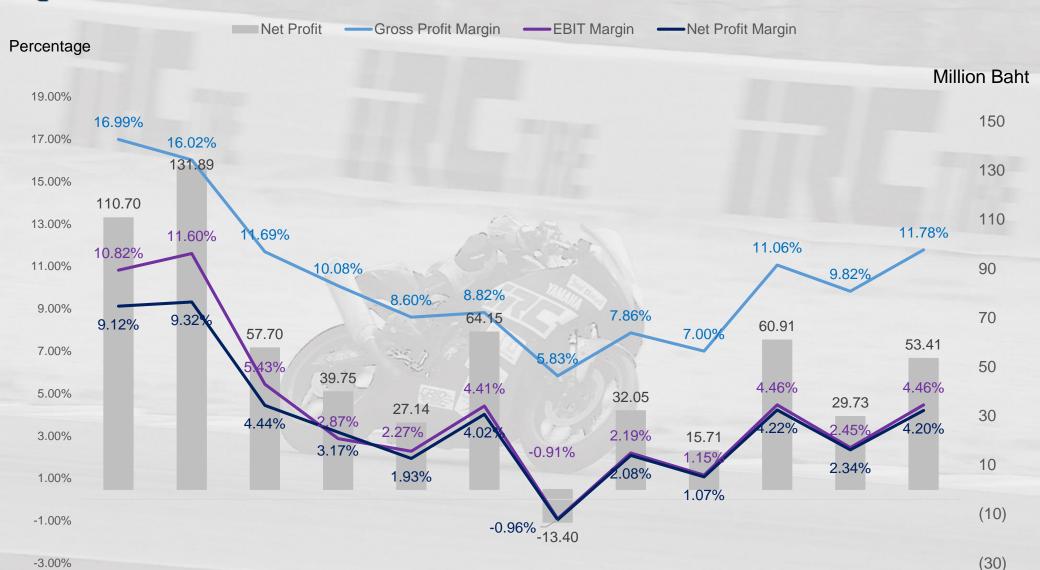
■30-Sep-2023



| Statement of Cash Flow (Million Baht) | | | | | | | |
|---------------------------------------|-------------|-------------|---------|---------|--|--|--|
| | 30-Sep-2023 | 30-Sep-2022 | Change | %Change | | | |
| CF from Operating Activities | 536.27 | 340.46 | 195.81 | 57.51% | | | |
| CF from Investing Activities | -231.31 | -276.34 | 45.03 | 16.30% | | | |
| CF from Financing Activities | -56.11 | -170.17 | 114.07 | 67.03% | | | |
| Net Increase in Cash | 248.86 | -106.05 | 354.91 | 334.67% | | | |
| Cash, Beginning Balance | 897.27 | 1,003.32 | -106.05 | -10.57% | | | |
| Cash, Ending Balance | 1,146.13 | 897.27 | 248.86 | 27.74% | | | |

Financial Ratio Highlight





Q1FY2021 Q2FY2021 Q3FY2021 Q4FY2021 Q1FY2022 Q2FY2022 Q3FY2022 Q4FY2022 Q1FY2023 Q2FY2023 Q3FY2023 Q4FY2023





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